



1

INTEGRATING SIMULATION AND OPTIMIZATION FOR SUSTAINABILITY ASSESSMENT IN COMPLEX SUPPLY CHAINS: A UNIFIED FRAMEWORK WITH AI

Anastasiia Rozhok ⁽¹⁾, Khursheed Ahmad ⁽²⁾ Roberto Revetria ⁽³⁾

(1) English Language Departement of Engineering Technical University of Sofia, 8 Kliment Ohridski blvd., 1000 Sofia, Bulgaria, <u>Anastasiia.rozhok@edu.unige.it</u>

(2) Department of Mechanical, Energy, Management and Transport Engineering – DIME, University of Genova, Italy, <u>khursheed.ahmad@edu.unige.it</u>

(3) DISPI, Piazza Emanuele Brignole 3A - Torre Centrale - Stanza 33, GE, ITALY P + 3S 010 20S 51140 -M+3S 3207S8215C, <u>roberto.revetria@unige.it</u>

Keywords: Sustainability assessment, supply chain, supply chain modelling, simulation, AnyLogistix.

1. ABSTRACT: The increasing complexity of global supply chains and the rising emphasis on sustainability require innovative methodologies to assess and optimize operational performance. This paper introduces a unified framework integrating simulation, optimization, and artificial intelligence (AI) to evaluate and enhance the sustainability of complex supply chains. The framework leverages AnyLogistiX's simulation (SIM) and optimization (OPT) modules to model existing supply chain configurations, calculate sustainability indices, and identify improvements through AI-generated scenarios. The proposed approach begins with a detailed examination of the current state of supply chains, emphasizing the predominance of road transport and centralized logistics. It then integrates the sustainability index, derived from a previous study, as a key metric for performance evaluation. AI's capabilities are harnessed to generate innovative scenarios that address sustainability challenges, such as reducing carbon emissions, traffic congestion, and dependency on centralized hubs. This study applies the framework to a European distribution supply chain, comparing an AS-IS scenario with an AIgenerated TO-BE configuration. The TO-BE scenario features the integration of ro-ro shipping and intelligent replenishment systems, showcasing significant improvements in sustainability metrics. The comparative analysis underscores the transformative potential of AI-driven solutions in achieving sustainable supply chain operations.

2. INTRODUCTION

The increasing complexity of global supply chains, coupled with growing environmental, social, and economic pressures, necessitates the development of frameworks capable of addressing sustainability in operational systems [1], [2], [3]. Supply chain management is pivotal to achieving this goal, particularly in industries that rely on international sourcing and diverse transportation networks.

MARLOG 14





The distribution industry, especially for department stores, exemplifies such complexities. Products in this sector are sourced globally, spanning apparel from Asia, fruits and vegetables from North Africa and Europe, and manufactured goods from Europe and Turkey. These goods converge at European ports before being distributed across the continent, with road transport serving as the predominant mode of transportation.

The environmental impact of these logistics operations, coupled with the need to balance cost efficiency and service quality, presents a significant challenge for stakeholders [4]. Addressing this requires advanced methodologies that combine simulation and optimization to evaluate and enhance the sustainability of these supply chain networks [5]. This paper introduces a novel framework leveraging AnyLogistiX's simulation (SIM) and optimization (OPT) modules, providing tools to design and assess the sustainability index of current supply chain structures while identifying targeted improvements.

This paper is organized as follows: Section 3 explores the historical evolution of supply chains and current challenges. Section 4 introduces the methodology and structure of the proposed approach, highlighting the role of AHP and its practical implementation. Section 5 details the use of AnyLogistiX tools in modeling and optimizing supply chains. Section 6 discusses AI's role in scenario generation for sustainability enhancement. Finally, Section 7 evaluates the AS-IS and TO-BE scenarios, offering actionable insights into achieving sustainability objectives and last section 8 concludes the study with limitations and future suggestions.

3. CURRENT SITUATION AND HISTORICAL EVOLUTION OF SUPPLY CHAIN FLOWS

The distribution industry for department stores has undergone substantial changes over the past decades. Historically, supply chain flows were limited in scale and scope, with most sourcing confined to regional markets. This changed significantly with globalization, as technological advancements in transportation and communication enabled sourcing from diverse geographic regions [3], [6].

Today, Asia dominates the apparel supply chain, leveraging its cost-effective labor and large- scale manufacturing capabilities. Similarly, North Africa and Europe play pivotal roles in the supply of fresh produce, thanks to their proximity to European consumer markets and favorable climatic conditions. Manufactured goods, including electronics and household items, are predominantly sourced from Europe and Turkey, benefitting from advanced production technologies and streamlined logistics networks [7].

European ports serve as critical nodes in this supply chain, handling vast volumes of goods arriving from across the globe. The reliance on road transport for distribution stems from its flexibility, speed, and cost-effectiveness compared to rail or inland waterways [8]. However, this dependency also contributes significantly to greenhouse gas emissions, traffic congestion, and infrastructure wear and tear, raising concerns about the sustainability of these operations. The evolution of these supply chain flows reflects a shift toward efficiency and cost minimization, often at the expense of environmental considerations. Modern challenges, such as stricter regulatory requirements, shifting consumer preferences toward sustainability, and the need to mitigate climate change impacts, underscore the importance of revisiting these practices [9]. Advanced tools such as AnyLogistiX provide opportunities to analyze these flows comprehensively and propose optimized solutions that balance operational

MARLOG 14





efficiency with sustainability goals [10].

3.1 The Challenge of Adapting to Evolving Regulations

The regulatory landscape within the European Union (EU) is continuously evolving, with new norms and directives aimed at fostering sustainability and accountability across industries. One of the most recent regulations, the Corporate Sustainability Reporting Directive (CSRD), exemplifies these changes. While the CSRD sets broad requirements for sustainability reporting to enhance transparency and comparability, its generality poses challenges for practical adoption. These challenges arise because the directive must accommodate diverse economic sectors and a wide variety of products, each with unique characteristics and requirements [9].

A comprehensive approach is needed to bridge the gap between high-level regulatory frameworks and practical implementation [11]. The generality of norms such as the CSRD often leaves companies grappling with how to apply these standards in ways that are meaningful and relevant to their specific operations. For instance, companies operating in the distribution industry may find certain aspects of their processes, such as transportation emissions, more critical to address than others, depending on the market dynamics and supply chain configuration.

Moreover, each company's production process and operational priorities can vary significantly based on its economic sector, market focus, and product categories. These variations necessitate tailored approaches that allow businesses to identify and address the most relevant aspects of sustainability in their operations. Advanced simulation and optimization tools, such as those provided by AnyLogistiX, offer the flexibility and precision required to model these nuances and enable companies to align their practices with regulatory expectations while achieving their sustainability objectives.

3.2 A Tailored Solution: The Sustainability Index

To address the challenges posed by evolving regulations and diverse sectoral requirements, the sustainability index developed offers a practical and comprehensive solution [12]. This index integrates environmental, social, and economic dimensions, providing a unified metric for assessing the sustainability performance of supply chains. By quantifying key aspects of operations, the index enables companies to identify critical areas for improvement and track progress over time.

The primary advantage of this index lies in its adaptability. It can be tailored to reflect the unique characteristics of each company's supply chain, ensuring that the most relevant factors are prioritized. For instance, in the distribution industry, the index can emphasize transportation emissions and logistical efficiency, aligning with the sector's operational realities.

Additionally, the sustainability index facilitates decision-making by offering a clear and measurable framework. It empowers businesses to evaluate the impact of different strategies, such as introducing green logistics practices or optimizing transportation routes, and assess their contributions to overall sustainability goals. This approach not only enhances compliance with regulatory standards like the CSRD but also supports companies in achieving competitive advantages by demonstrating their commitment to sustainability [13], [14], [15].

By integrating the sustainability index with advanced tools such as AnyLogistiX, businesses gain the ability to simulate and optimize their operations, enabling data-driven decisions that balance efficiency





and environmental responsibility. This comprehensive approach ensures that companies can navigate the complexities of modern supply chain management while meeting their sustainability objectives.

4. OVERVIEW OF THE PROPOSED APPROACH

The framework introduced in the first paper by the author (under publication) presents a robust methodology for assessing and optimizing sustainability within supply chains. This approach integrates simulation and optimization tools, leveraging their capabilities to analyze existing supply chain structures and propose targeted improvements. It is designed to address the unique challenges faced by diverse industries and to align operational practices with evolving sustainability standards.

The proposed methodology employs a combination of simulation and optimization to evaluate and enhance supply chain sustainability **Figure 1**. The simulation module replicates real-world supply chain dynamics, providing insights into operational performance, environmental impacts, and cost efficiency. The optimization module identifies the most effective configurations for achieving sustainability objectives, balancing economic, social, and environmental criteria.

By utilizing real-time data and advanced modeling techniques, this methodology enables companies to simulate various scenarios, evaluate their outcomes, and implement changes that optimize their sustainability index. This dynamic approach ensures that businesses can adapt to regulatory changes and shifting market demands effectively.

The approach is structured around three key components: data integration, scenario simulation, and decision optimization. Data integration involves collecting and processing information on supply chain operations, such as transportation routes, inventory levels, and emissions data. Scenario simulation utilizes this data to model different supply chain configurations and evaluate their performance against predefined sustainability metrics. Decision optimization applies advanced algorithms to identify the best strategies for improving the sustainability index while maintaining operational efficiency.

This structured approach ensures a comprehensive analysis of supply chain systems, enabling stakeholders to make informed decisions based on detailed insights into their operations and potential improvements.

The Analytic Hierarchy Process (AHP) plays a pivotal role in this framework by facilitating multicriteria decision-making. AHP allows stakeholders to prioritize sustainability objectives based on their relative importance, such as reducing greenhouse gas emissions, improving service levels, or minimizing costs. By assigning weights to these criteria, AHP provides a structured approach for evaluating trade-offs and identifying optimal solutions [2], [16], [17], [18].

Incorporating AHP into the framework ensures that decision-making aligns with organizational goals and regulatory requirements. It also enhances transparency and accountability by providing a clear rationale for prioritizing specific sustainability metrics over others.

The implementation of this framework involves several stages, beginning with data collection and preparation. This is followed by the development of simulation models using tools like AnyLogistiX, which enable detailed analyses of supply chain operations. Optimization algorithms are then applied to identify strategies for enhancing sustainability performance.



Arab Academy for Science, Technology, and Maritime Transport The International Maritime and Logistics Conference "MARLOG 14" "Artificial Intelligence Implementations Towards Shaping the Future of Digital World" 23 – 25 February 2025





Figure 1. Proposed Framework

Case studies from the distribution industry demonstrate the practical application of this framework, showcasing its effectiveness in reducing emissions, optimizing costs, and improving service levels. These implementations highlight the framework's adaptability to diverse operational contexts and its potential to drive significant improvements in supply chain sustainability.

5. MODELING AND SIMULATION FRAMEWORK

The proposed framework heavily relies on the advanced functionalities of AnyLogistiX to design, evaluate, and optimize supply chains for enhanced sustainability. This section delves into the capabilities of AnyLogistiX, outlining its role in each stage of the proposed methodology.

The AnyLogistiX SIM module provides a robust simulation environment for modeling complex supply chains. It enables stakeholders to replicate real-world operations, analyze dynamic interactions, and evaluate system performance under various scenarios [19]. This module offers tools to assess key performance indicators (KPIs) related to environmental impact, operational efficiency, and cost-

MARLOG 14



Arab Academy for Science, Technology, and Maritime Transport The International Maritime and Logistics Conference "MARLOG 14" "Artificial Intelligence Implementations Towards Shaping the Future of Digital World" 23 – 25 February 2025



effectiveness, providing insights essential for informed decision-making. Using AnyLogistiX, a detailed model of a complex European distribution supply chain can be developed. This model incorporates multiple nodes, including ports, warehouses, and distribution centers, as well as diverse transportation modes such as road, rail, and sea. The supply chain for department stores, spanning apparel, fresh produce, and manufactured goods, is recreated to reflect real-world operations. Input parameters such as transportation costs, CO2 emissions, and service levels are configured to ensure an accurate representation of current systems.



Figure 2. Supply Chain (Anylogistix model)

The AnyLogistiX server API facilitates seamless integration with the sustainability index framework. By leveraging this connection, data from simulations can be automatically fed into the index calculation, enabling real-time evaluation of sustainability metrics. This integration ensures that all supply chain configurations are assessed against a unified sustainability standard, streamlining the decision-making process.

The proposed framework is applied to evaluate the sustainable design and performance of the modeled supply chain. The AnyLogistiX SIM module is used to test different scenarios, assessing their impact on KPIs such as greenhouse gas emissions, lead times, and cost efficiency. The results are analyzed to identify strengths and weaknesses in the current supply chain design, providing a foundation for targeted improvements.

The AnyLogistiX OPT module is employed to identify actionable strategies for enhancing the sustainability index. This module uses optimization algorithms to propose changes in network





configurations, transportation strategies, and resource allocations. By analyzing the results, stakeholders can pinpoint areas where adjustments can yield significant sustainability gains, such as reducing emissions or minimizing costs.

The framework is demonstrated through its application to a large department store chain operating in Italy, France, and Spain **Figure 2**. The supply chain for this retailer is modeled to include key distribution hubs and transportation routes across the three countries. By applying the proposed methodology, the study evaluates the sustainability performance of the chain and identifies opportunities for improvement, such as optimizing cross-border logistics and implementing green transportation solutions.

6. LEVERAGING AI FOR SCENARIO DEVELOPMENT IN SUSTAINABILITY

Artificial Intelligence (AI) offers transformative capabilities in enhancing the sustainability index of supply chains by enabling the generation and evaluation of novel scenarios. By integrating AI into the proposed framework, businesses can explore a wider range of strategic possibilities and identify optimal approaches for improving sustainability [20], [21].

AI's ability to analyze vast datasets and learn from patterns makes it invaluable in generating realistic and diverse scenarios [22], [23]. Through techniques such as generative modeling and predictive analytics, AI can simulate potential supply chain disruptions, operational changes, and regulatory impacts. These scenarios allow stakeholders to anticipate challenges and evaluate their effects on the sustainability index.

Integrating AI enables more informed decision-making by leveraging data-driven insights. AI systems can identify key variables affecting the sustainability index and propose adjustments in supply chain configurations. For instance, AI can recommend alternative transportation routes or suppliers based on their environmental impact, cost efficiency, and compliance with sustainability standards.

AI-driven scenarios complement the optimization capabilities of tools like AnyLogistiX. By feeding AI-generated data into the optimization module, businesses can refine their strategies to achieve higher sustainability performance. This synergy ensures that proposed solutions are both practical and aligned with long-term sustainability goals.

A case study involving a large department store chain demonstrates the practical application of AI in enhancing sustainability. By integrating AI-generated scenarios into the supply chain model, the study evaluates various strategies for reducing greenhouse gas emissions and optimizing resource utilization. The results highlight AI's potential to drive meaningful improvements in sustainability metrics.

AI represents a pivotal advancement in supply chain management, offering innovative tools for scenario development and decision-making. By integrating AI into the proposed framework, businesses can proactively address challenges and achieve a more sustainable future.

7. SCENARIO EVALUATION: AS-IS VS. AI-GENERATED TO-BE

The proposed methodology is applied to evaluate two distinct scenarios for a complex distribution supply chain. The goal is to compare the current AS-IS scenario with an AI- generated TO-BE scenario





to assess potential improvements in the sustainability index.

In the AS-IS scenario, the majority of goods are transported by trucks and stored in a limited number of large distribution centers. This setup emphasizes centralized logistics and extensive road transport, leading to high carbon emissions, significant road traffic, and congestion at distribution hubs. By applying the proposed methodology, the sustainability index for this configuration is calculated, providing a baseline for comparison.

The AI-generated TO-BE scenario introduces a transformative approach to supply chain design. A significant portion of goods is transported using roll-on/roll-off (ro-ro) ships, which substantially reduces the carbon footprint and alleviates road traffic. Additionally, the TO-BE scenario incorporates an intelligent replenishment system driven by AI, enabling dynamic inventory management and localized distribution.

This innovative approach leverages local production and product-territory excellences, enhancing supply chain responsiveness and reducing dependency on centralized hubs. The AI-driven system optimizes replenishment schedules and minimizes waste, contributing to a higher sustainability index.

The comparative analysis between the AS-IS and TO-BE scenarios highlights the advantages of adopting the AI-generated configuration. The TO-BE scenario demonstrates significant improvements in sustainability metrics, including reduced greenhouse gas emissions, lower transportation costs, and decreased congestion at distribution centers. These findings underscore the potential of AI-driven solutions to revolutionize supply chain management and align operations with sustainability objectives.

8. CONCLUSIONS

This paper presents a unified framework that combines simulation, optimization, and artificial intelligence (AI) to evaluate and enhance the sustainability of complex supply chains. By leveraging AnyLogistiX tools and AI capabilities, the framework offers a robust methodology for assessing current supply chain configurations and identifying targeted improvements. The case study comparing AS-IS and AI-generated TO-BE scenarios demonstrates the significant potential of AI-driven solutions in reducing carbon emissions, alleviating road traffic, and optimizing resource utilization. These findings highlight the transformative impact of integrating AI and advanced modeling tools in achieving sustainability goals.

The research underscores several key contributions:

- Development of a practical framework to evaluate and improve supply chain sustainability using AnyLogistiX SIM and OPT modules.
- Introduction of AI as a critical component for generating innovative scenarios that address complex sustainability challenges.
- Application of the framework to a real-world supply chain, providing actionable insights and demonstrating its feasibility.

Despite these contributions, there remain several avenues for future research:

• Expansion to Different Industries: While this study focuses on the distribution industry, future research could adapt and apply the framework to other sectors with unique sustainability challenges.





- Integration of Real-Time Data: Incorporating real-time data streams into the AI-driven scenario generation process could further enhance the accuracy and applicability of the proposed solutions.
- Broader Metrics: Expanding the sustainability index to include additional dimensions, such as social and ethical considerations, could provide a more holistic evaluation.
- Longitudinal Studies: Conducting longitudinal studies to assess the long-term impact of implementing AI-driven supply chain strategies would provide valuable insights into their sustainability and scalability.

This paper demonstrates the potential of combining simulation, optimization, and AI to create smarter, more sustainable supply chains. By addressing the outlined research gaps, future studies can further refine and expand this framework, contributing to the advancement of sustainable supply chain management practices.

9. REFERENCES

- M. Abubakr, A. T. Abbas, I. Tomaz, M. S. Soliman, M. Luqman, and H. Hegab, 'Sustainable and Smart Manufacturing: An Integrated Approach', *Sustainability*, vol. 12, no. 6, Art. no. 6, Jan. 2020, doi: 10.3390/su12062280.
- [2] M. H. Saad, M. A. Nazzal, and B. M. Darras, 'A general framework for sustainability assessment of manufacturing processes', *Ecological Indicators*, vol. 97, pp. 211–224, Feb. 2019, doi: 10.1016/j.ecolind.2018.09.062.
- [3] M. Liu, T. Lin, F. Chu, F. Zheng, and C. Chu, 'A New Robust Dynamic Bayesian Network Model with Bounded Deviation Budget for Disruption Risk Evaluation', in *Advances in Production Management Systems. Artificial Intelligence for Sustainable and Resilient Production Systems*, A. Dolgui, A. Bernard, D. Lemoine, G. von Cieminski, and D. Romero, Eds., Cham: Springer International Publishing, 2021, pp. 681– 688. doi: 10.1007/978-3-030-85906-0_74.
- [4] R. M. Thirupathi, S. Vinodh, and S. Dhanasekaran, 'Application of system dynamics modelling for a sustainable manufacturing system of an Indian automotive component manufacturing organisation: a case study', *Clean Techn Environ Policy*, vol. 21, no. 5, pp. 1055–1071, Jul. 2019, doi: 10.1007/s10098-019-01692-2.
- [5] D. Ivanov, 'Conceptualisation of a 7-element digital twin framework in supply chain and operations management', *International Journal of Production Research*, vol. 62, no. 6, pp. 2220–2232, Mar. 2024, doi: 10.1080/00207543.2023.2217291.
- [6] D. Ivanov, Structural Dynamics and Resilience in Supply Chain Risk Management, vol. 265. in International Series in Operations Research & Management Science, vol. 265. Cham: Springer International Publishing, 2018. doi: 10.1007/978-3-319-69305-7.
- S. Moazzem, E. Crossin, F. Daver, and L. Wang, 'Environmental impact of apparel supply chain and textile products', *Environ Dev Sustain*, vol. 24, no. 8, pp. 9757–9775, Aug. 2022, doi: 10.1007/s10668-021-01873-4.
- [8] V. Carlan, C. Sys, and T. Vanelslander, 'Innovation in Road Freight Transport: Quantifying the Environmental Performance of Operational Cost-Reducing Practices', *Sustainability*, vol. 11, no. 8, Art. no. 8, Jan. 2019, doi: 10.3390/su11082212.
- [9] M. Brans, R. Bloemberg, and F. Felder, 'Reporting under the "E" of the CSRD. An Overview of Legal Requirements and a Comparison With Existing Obligations under Environmental Law, Focussing on the





Netherlands', *European Energy and Environmental Law Review*, vol. 33, no. 5, Oct. 2024, Accessed: Feb. 11, 2025. [Online]. Available: https://kluwerlawonline.com/api/Product/CitationPDFURL?file=Journals/EELR/EELR2024015.pdf

- [10] F. Longo, K. A. Manfredi, V. Solina, R. Conte, and A. Cosma, 'Improving Supply Chain Sustainability and Resilience via anyLogistix: Research Trends and Future Challenges', *Procedia Computer Science*, vol. 232, pp. 1721–1728, Jan. 2024, doi: 10.1016/j.procs.2024.01.170.
- [11] S. Scamans, 'Corporate Sustainability Reporting Directive's (CSRD) impacts on stakeholders : an analysis of the European Sustainability Reporting Standards (ESRS)', Kestävyysraportointidirektiivin (CSRD) vaikutukset sidosryhmiin : analysis kestävyysraportoinnin standardeista (ESRS), 2024, Accessed: Feb. 11, 2025. [Online]. Available: https://lutpub.lut.fi/handle/10024/167556
- [12] A. Huang and F. Badurdeen, 'Metrics-based approach to evaluate sustainable manufacturing performance at the production line and plant levels', *Journal of Cleaner Production*, vol. 192, pp. 462–476, Aug. 2018, doi: 10.1016/j.jclepro.2018.04.234.
- [13] Z. Song and Y. Moon, 'Sustainability metrics for assessing manufacturing systems: a distance-to-target methodology', *Environ Dev Sustain*, vol. 21, no. 6, pp. 2811–2834, Dec. 2019, doi: 10.1007/s10668-018-0162-7.
- [14] S. Sala, B. Ciuffo, and P. Nijkamp, 'A systemic framework for sustainability assessment', *Ecological Economics*, vol. 119, pp. 314–325, Nov. 2015, doi: 10.1016/j.ecolecon.2015.09.015.
- [15] B. Chidozie, A. Ramos, J. Vasconcelos, L. P. Ferreira, and R. Gomes, 'Highlighting Sustainability Criteria in Residual Biomass Supply Chains: A Dynamic Simulation Approach', *Sustainability*, vol. 16, no. 22, Art. no. 22, Jan. 2024, doi: 10.3390/su16229709.
- [16] J. E. Leal, 'AHP-express: A simplified version of the analytical hierarchy process method', *MethodsX*, vol. 7, p. 100748, Jan. 2020, doi: 10.1016/j.mex.2019.11.021.
- [17] T. L. Saaty, Fundamentals of decision making and priority theory with the analytic hierarchy process. RWS publications, 1994. Accessed: Oct. 19, 2024. [Online]. Available: https://books.google.com/books?hl=en&lr=&id=wct10TlbbIUC&oi=fnd&pg=PT1&dq=Fundamentals+of +Decision+Making+and+Priority+Theory+With+the+Analytic+...+By+Thomas+L.+Saaty&ots=_E1xTSY KEc&sig=Yi6mj6yddzRkJ EiETjowyBJyDk
- [18] L. Damiani, R. Revetria, I. Svilenova, and P. Giribone, 'Survey and comparison of the project management softwares used by engineering, procurement and construction companies', *Advances in Energy and Environmental Science and Engineering*, vol. 6, 2015, Accessed: Feb. 11, 2025. [Online]. Available: https://www.academia.edu/download/85363057/LENFI-11.pdf
- [19] E. Adorni, A. Rozhok, L. Damiani, and R. Revetria, 'MODELLING AND SIMULATION COMPARISON OF CONVENTIONAL AND INNOVATIVE TRANSPORT FOR NATURAL GAS', 2023.
- [20] A. van Wynsberghe, 'Sustainable AI: AI for sustainability and the sustainability of AI', AI Ethics, vol. 1, no. 3, pp. 213–218, Aug. 2021, doi: 10.1007/s43681-021-00043-6.
- [21] C.-J. Wu et al., 'Sustainable AI: Environmental Implications, Challenges and Opportunities', Proceedings of Machine Learning and Systems, vol. 4, pp. 795–813, Apr. 2022.
- [22] K. Ahmad, A. Rozhok, and R. Revetria, 'Supply Chain Resilience in SMEs: Integration of Generative AI in Decision-Making Framework', in 2024 International Conference on Machine Intelligence and Smart Innovation (ICMISI), May 2024, pp. 295–299. doi: 10.1109/ICMISI61517.2024.10580495.
- [23] I. Jackson, D. Ivanov, A. Dolgui, and J. Namdar, 'Generative artificial intelligence in supply chain and operations management: a capability-based framework for analysis and implementation', *International Journal of Production Research*, vol. 62, no. 17, pp. 6120–6145, Sep. 2024, doi: 10.1080/00207543.2024.2309309.